# STATE BOARD OF ACCOUNTS 302 West Washington Street Room E418 INDIANAPOLIS, INDIANA 46204-2769

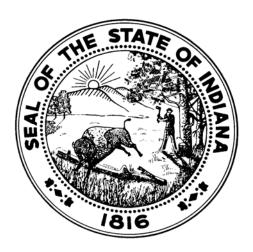
#### **AUDIT REPORT**

OF

BARR-REEVE COMMUNITY SCHOOLS, INC.

DAVIESS COUNTY, INDIANA

July 1, 2004 to June 30, 2006





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#### SCHEDULE OF OFFICIALS

Office	<u>Official</u>	<u>Term</u>
Treasurer	Mary Lottes	07-01-04 to 06-30-07
Superintendent of Schools	Brian Harmon	07-01-04 to 06-30-07
President of the School Board	Scott Lottes Galen Graber Joe Cummings	07-01-04 to 06-30-05 07-01-05 to 06-30-06 07-01-06 to 06-30-07



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## INDEPENDENT AUDITOR'S REPORT ON FINANCIAL STATEMENTS AND SUPPLEMENTARY SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

TO: THE OFFICIALS OF THE BARR-REEVE COMMUNITY SCHOOLS, INC., DAVIESS COUNTY, INDIANA

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Barr-Reeve Community Schools, Inc. (School Corporation), as of and for the years ended June 30, 2005 and 2006, which collectively comprise the School Corporation's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the School Corporation's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

As discussed in Note I, the School Corporation prepares its financial statements on the prescribed basis of accounting that demonstrates compliance with the cash and investment basis and budget laws of the State of Indiana, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective cash and investment balances of the governmental activities, each major fund, and the aggregate remaining fund information of the School Corporation as of June 30, 2005 and 2006, and the respective cash receipts and cash disbursements during the years then ended on the basis of accounting described in Note I.

In accordance with <u>Government Auditing Standards</u>, we have also issued a report dated January 25, 2007, on our consideration of the School Corporation's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. Our report on compliance and on internal control over financial reporting should be read along with this report.

Our audit was performed for the purpose of forming an opinion on the basic financial statements of the School Corporation taken as a whole. The accompanying Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by the U.S. Office of Management and Budget Circular A-133, <u>Audits of States, Local Governments, and Non-Profit Organizations</u>, and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

#### INDEPENDENT AUDITOR'S REPORT ON FINANCIAL STATEMENTS AND SUPPLEMENTARY SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS (Continued)

The Schedule of Funding Progress, as listed in the table of contents, is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

The School Corporation has not presented Management's Discussion and Analysis or Budgetary Comparison Schedules that accounting principles generally accepted in the United States of America has determined is necessary to supplement, although not required to be part of, the basic financial statements.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the School Corporation's basic financial statements. The Schedule of Capital Assets and Schedule of Long-Term Debt are presented for additional analysis and are not required parts of the basic financial statements. The Schedule of Capital Assets and Schedule of Long-Term Debt have not been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, accordingly, we express no opinion on them.

STATE BOARD OF ACCOUNTS

January 25, 2007

STATE BOARD OF ACCOUNTS 302 WEST WASHINGTON STREET ROOM E418 INDIANAPOLIS, INDIANA 46204-2769

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INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

TO: THE OFFICIALS OF THE BARR-REEVE COMMUNITY SCHOOLS, INC., DAVIESS COUNTY, INDIANA

We have audited the financial statements of the Barr-Reeve Community Schools, Inc. (School Corporation), as of and for the years ended June 30, 2005 and 2006, and have issued our report thereon dated January 25, 2007. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in <u>Government Auditing</u> Standards, issued by the Comptroller General of the United States.

#### Compliance

As part of obtaining reasonable assurance about whether the School Corporation's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under <u>Government Auditing</u> Standards.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the School Corporation's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

We noted other matters involving the internal control over financial reporting that we have discussed with the management of the School Corporation on January 25, 2007. These immaterial instances of noncompliance were subsequently communicated to management in a separate letter.

This report is intended solely for the information and use of the School Corporation's management and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. In accordance with Indiana Code 5-11-5-1, this report is a part of the public records of the State Board of Accounts and of the office examined.

STATE BOARD OF ACCOUNTS

#### BARR-REEVE COMMUNITY SCHOOLS, INC. STATEMENT OF CASH AND INVESTMENTS June 30, 2005

<u>Assets</u>	ernmental activities
Current assets: Cash and investments	\$ 3,911,064
Restricted assets: Cash and investments	 160,221
Total assets	\$ 4,071,285
Net Assets	
Restricted for: Debt service	\$ 160,221
Unrestricted	 3,911,064
Total net assets	\$ 4,071,285

#### BARR-REEVE COMMUNITY SCHOOLS, INC. STATEMENT OF CASH AND INVESTMENTS June 30, 2006

<u>Assets</u>	ernmental activities
Current assets: Cash and investments	\$ 3,984,218
Restricted assets: Cash and investments	 185,233
Total assets	\$ 4,169,451
Net Assets	
Restricted for: Debt service	\$ 185,233
Unrestricted	 3,984,218
Total net assets	\$ 4,169,451

#### BARR-REEVE COMMUNITY SCHOOLS, INC. STATEMENT OF CASH ACTIVITIES For the Year Ended June 30, 2005

				Program	Recei	ots	(Di	Net isbursement) Receipts
Functions/Programs	Dis	bursements	<u> </u>	harges for Services	Gra	perating ants and tributions		Total
Governmental activities: Instruction Support services Community services Nonprogrammed charges Debt service	\$	2,555,404 3,558,501 101,047 124,168 537,208	\$	219,943 - - -	\$	35,477 41,933 - - -	\$	(2,519,927) (3,296,625) (101,047) (124,168) (537,208)
Total governmental activities	\$	6,876,328	\$	219,943	\$	77,410		(6,578,975)
General receipts: Property taxes Other local sources State aid Grants and contributions not restricted Sale of property, adjustments, and refunds Investment earnings							3,809,485 632,925 2,440,047 735,656 17,742 65,121	
		Total genera	l rec	eipts			_	7,700,976
		Change ir	cas	h and investn	nents			1,122,001
	Net assets - beginning					2,949,284		
	Net a	assets - endin	g				\$	4,071,285

#### BARR-REEVE COMMUNITY SCHOOLS, INC. STATEMENT OF CASH ACTIVITIES For the Year Ended June 30, 2006

				Program	Receip	ıts	(Di	Net isbursement) Receipts
Functions/Programs	Dis	bursements		narges for Services	Gra	erating nts and ributions		Total
Governmental activities: Instruction Support services Community services Nonprogrammed charges Debt service	\$	2,641,863 3,580,814 92,167 245,585 647,533	\$	- 232,283 - - -	\$	31,038 51,364 - -	\$	(2,610,825) (3,297,167) (92,167) (245,585) (647,533)
Total governmental activities	\$	7,207,962	\$	232,283	\$	82,402	_	(6,893,277)
General receipts: Property taxes Other local sources State aid Grants and contributions not restricted Sale of property, adjustments, and refunds Investment earnings								2,905,697 571,707 2,672,777 674,274 17,142 149,846
		Total genera	l rece	eipts				6,991,443
Change in cash and investments							98,166	
	Net assets - beginning						4,071,285	
	Net	assets - endin	g				\$	4,169,451

## BARR-REEVE COMMUNITY SCHOOLS, INC. STATEMENT OF RECEIPTS, DISBURSEMENTS, AND CASH AND INVESTMENT BALANCES GOVERNMENTAL FUNDS

For The Year Ended June 30, 2005

	General	Transportation Operating	Rainy Day	Debt Service	Capital Projects	School Bus Replacement	Other	Totals
Receipts:								
Local sources	\$ 2,243,933	\$ 478,963	\$ -	\$ 696,433	\$ 733,235	\$ 38,504	. ,	\$ 4,567,831
Intermediate sources	161	-	-	-	-	-	281	442
State sources Federal sources	2,466,175	-	-	-	-	-	25,907	2,492,082
	-	-	-	-	-	-	761,032	761,032
Sale of property, adjustments and refunds	9.169	842			1,980		5,752	17,743
Intergovernmental transfers	41,909	042	200,000	-	1,900	-	91,796	333,705
intergovernmental transfers	41,909		200,000				91,790	333,703
Total receipts	4,761,347	479,805	200,000	696,433	735,215	38,504	1,261,531	8,172,835
Disbursements:								
Current:								
Instruction	2,121,296	-	-	-	-	-	434,108	2,555,404
Support services	1,947,857	288,879	-	-	578,507	-	548,925	3,364,168
Community services	95,109	-	-	-	-	-	5,938	101,047
Nonprogrammed charges	211,170	50,000	-	70,000	71,909	-	54,794	457,873
Debt services				425,459			111,749	537,208
Total disbursements	4,375,432	338,879		495,459	650,416		1,155,514	7,015,700
Excess of total receipts								
over total disbursements	385,915	140,926	200,000	200,974	84,799	38,504	106,017	1,157,135
Cash and investments - beginning	1,838,421	106,881		(39,255)	94,304	11,235	273,698	2,285,284
Cash and investments - ending	\$ 2,224,336	\$ 247,807	\$ 200,000	\$ 161,719	\$ 179,103	\$ 49,739	\$ 379,715	\$ 3,442,419

The accompanying notes are an integral part of the financial statements.

### RECONCILIATION OF THE STATEMENT OF RECEIPTS, DISBURSEMENTS, AND CASH AND INVESTMENT BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF CASH ACTIVITIES

Net change in fund balances - total governmental funds

Amounts reported for governmental activities in the statement of cash activities are different because:
Internal service funds are not reported as a part of governmental funds.

Change in cash and investments of governmental activities

\$ 1,122,001

## BARR-REEVE COMMUNITY SCHOOLS, INC. STATEMENT OF RECEIPTS, DISBURSEMENTS, AND CASH AND INVESTMENT BALANCES GOVERNMENTAL FUNDS

For The Year Ended June 30, 2006

Receipts:	General	Transportation Operating	Rainy Day	Debt Service	Capital Projects	School Bus Replacement	Other	Totals
Local sources Intermediate sources	\$ 1,800,310 161	\$ 386,540	\$ -	\$ 471,158	\$ 544,280	\$ 20,373	\$ 511,538 188	\$ 3,734,199 349
State sources	2,692,488	_		_		_	23,581	2,716,069
Federal sources	2,002,400	_	_	_	_	_	713,385	713,385
Sale of property, adjustments							7 10,000	7 10,000
and refunds	9,389	1,880	_	_	_	_	5.874	17,143
Intergovernmental transfers	83,400	-,000	200,000	_	_	_	101,038	384,438
into go von into nan a anotoro								
Total receipts	4,585,748	388,420	200,000	471,158	544,280	20,373	1,355,604	7,565,583
Disbursements:								
Current:								
Instruction	2,211,993	-	-	-	-	-	429,870	2,641,863
Support services	2,122,197	285,116	-	-	479,314	54,231	571,496	3,512,354
Community services	85,204	-	-	-	-	-	6,963	92,167
Nonprogrammed charges	241,914	170,000	-	30,000	83,400	-	104,709	630,023
Debt services				423,588			223,945	647,533
Total disbursements	4,661,308	455,116		453,588	562,714	54,231	1,336,983	7,523,940
Excess (deficiency) of total receipts								
over (under) total disbursements	(75,560)	(66,696)	200,000	17,570	(18,434)	(33,858)	18,621	41,643
Cash and investments - beginning	2,224,336	247,807	200,000	161,719	179,103	49,739	379,715	3,442,419
Cash and investments - ending	\$ 2,148,776	\$ 181,111	\$ 400,000	\$ 179,289	\$ 160,669	\$ 15,881	\$ 398,336	\$ 3,484,062

The accompanying notes are an integral part of the financial statements.

## RECONCILIATION OF THE STATEMENT OF RECEIPTS, DISBURSEMENTS, AND CASH AND INVESTMENT BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF CASH ACTIVITIES

Net change in fund balances - total governmental funds	\$ 41,643
Amounts reported for governmental activities in the statement of cash activities are different because: Internal service funds are not reported as a part of governmental funds.	 56,523
Change in cash and investments of governmental activities	\$ 98,166

## BARR-REEVE COMMUNITY SCHOOLS, INC. STATEMENT OF RECEIPTS, DISBURSEMENTS, AND CHANGES IN CASH AND INVESTMENTS PROPRIETARY FUND For The Year Ended June 30, 2005

	Internal Service Fund
Receipts: Local sources	\$ 891,553
Disbursements: Support services	 926,687
Changes in cash and investments	(35,134)
Cash and investments - beginning	 664,000
Cash and investments - ending	\$ 628,866

#### BARR-REEVE COMMUNITY SCHOOLS, INC. STATEMENT OF RECEIPTS, DISBURSEMENTS, AND CHANGES IN CASH AND INVESTMENTS PROPRIETARY FUND For The Year Ended June 30, 2006

	Internal Service Fund
Receipts:	
Local sources	\$ 888,302
Disbursements: Support services	 831,779
Changes in cash and investments	56,523
Cash and investments - beginning	 628,866
Cash and investments - ending	\$ 685,389

#### BARR-REEVE COMMUNITY SCHOOLS, INC. STATEMENT OF RECEIPTS, DISBURSEMENTS, AND CHANGES IN CASH AND INVESTMENTS FIDUCIARY FUNDS

For The Year Ended June 30, 2005

	Pension Trust Funds	Private-Purpose Trust Funds
Additions: Local sources State sources	\$ -	\$ 19,950 1,000
Bonds and loans Sale of property, adjustments and refunds	2,465,000	700
Total additions	2,465,000	21,650
Deductions:		12 600
Support services	1,977,132	13,608 361
Total deductions	1,977,132	13,969
Excess of total additions over total deductions	487,868	7,681
Cash and investments - beginning		484
Cash and investments - ending	\$ 487,868	\$ 8,165

#### BARR-REEVE COMMUNITY SCHOOLS, INC. STATEMENT OF RECEIPTS, DISBURSEMENTS, AND CHANGES IN CASH AND INVESTMENTS FIDUCIARY FUNDS For The Year Ended June 30, 2006

Private-Purpose Pension Trust Funds Trust Funds Additions: Local sources 1,700 Deductions: Instruction 3,882 Support services 115,851 2,200 Total deductions 115,851 6,082 Deficiency of total additions under total deductions (115,851) (4,382)Cash and investments - beginning 487,868 8,165 Cash and investments - ending 372,017 3,783

#### BARR-REEVE COMMUNITY SCHOOLS, INC. STATEMENT OF CASH AND INVESTMENTS FIDUCIARY FUNDS June 30, 2005

Assets	Pension Trust Funds		Private-Purpose Trust Funds	
Cash and investments	\$	487,868	\$	8,165
Net Assets				
Held in trust for employee benefits and other purposes	\$	487,868	\$	8,165

#### BARR-REEVE COMMUNITY SCHOOLS, INC. STATEMENT OF CASH AND INVESTMENTS FIDUCIARY FUNDS June 30, 2006

<u>Assets</u>	 nsion t Funds	Private-Purpose Trust Funds		
Cash and investments	\$ 372,017	\$	3,783	
Net Assets				
Held in trust for employee benefits and other purposes	\$ 372,017	\$	3,783	

#### I. Summary of Significant Accounting Policies

#### A. Reporting Entity

School Corporation, as used herein, shall include, but is not limited to, school townships, school towns, school cities, consolidated school corporations, joint schools, metropolitan school districts, township school districts, county schools, united schools, school districts, cooperatives, educational service centers, community schools, community school corporations, and charter schools.

The School Corporation was established under the laws of the State of Indiana. The School Corporation operates under a Board of School Trustees form of government and provides educational services.

The School Corporation's financial reporting entity is composed of the following:

Primary Government: Barr-Reeve Community Schools, Inc.

In determining the financial reporting entity, the School Corporation complies with the provisions of GASB Statement No. 14, *The Financial Reporting Entity*.

#### Joint Venture

The School Corporation is a participant with thirteen schools in a joint venture to operate Twin Rivers Vocational Area which was created to provide vocational education to students of the participating school corporations and also citizens within the jurisdiction of the participating school corporations in accordance with Indiana Code 20-1-18-7. The School Corporation is obligated by contract to remit an annual fee for membership an amount determined by the Board of Directors of the Twin Rivers Vocational Area. The Twin Rivers Vocation Area's continued existence depends on continued funding by the primary government. Complete financial statements for the Twin Rivers Vocational Area can be obtained from Twin Rivers Vocational Area, 301 E. South Street, Washington, IN 47501.

The School Corporation is a participant with four schools in a joint venture to operate the Daviess-Martin Special Education Cooperative which was created to provide special education for all eligible students of the participating school corporations. The School Corporation is obligated by contract to remit an annual fee for membership in an amount determined by the governing board of the Cooperative. The Daviess-Martin Special Education Cooperative's continued existence depends on continued funding by the primary government. Complete financial statements for the Daviess-Martin County Special Education Cooperative can be obtained from Daviess-Martin Special Education Cooperative, P.O. Box 637, Washington, IN 47501.

#### B. Government-Wide and Fund Financial Statements

#### Government-Wide Financial Statements

The Statement of Cash and Investments and the Statement of Cash Activities display information about the reporting government as a whole. They include all funds of the reporting entity except for fiduciary funds. The statements distinguish between governmental and business-type activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange revenues. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.

#### **Fund Financial Statements**

Fund financial statements of the reporting entity are organized into funds, each of which is considered to be a separate accounting entity. Each fund is accounted for by providing a separate set of self-balancing accounts that constitutes its assets, liabilities, fund equity, receipts, and disbursements. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. However, at this time, the School Corporation has not established any enterprise funds.

The School Corporation reports the following major governmental funds:

The general fund is the primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The transportation operating fund accounts for financial resources for the transportation of school children to and from school.

The rainy day fund is to account for transfers of unused and unencumbered funds in accordance with Indiana Code 36-1-8-5 and a locally adopted resolution. The fund is subject to the same appropriation process as funds that receive tax money.

The debt service fund accounts for debt from funds borrowed or advanced for the purchase or lease of school buildings, school buses, judgments against the corporation, equipment or capital construction, and interest on emergency and temporary loans.

The capital projects fund accounts for planned construction, repair, replacement or remodeling; and the purchase, lease, upgrade, maintenance, or repair of computer equipment.

The school bus replacement fund is used to account for receipts and disbursements concerning the acquisition and disposal of school buses.

Additionally, the School Corporation reports the following fund types:

The internal service fund accounts for the self-insurance for health coverage for employees of the school corporation.

The pension trust funds account for the bonds and payments anticipated to be made to employees on or after the termination of employment or to pay post-retirement or severance benefits held by the School Corporation in a trustee capacity.

The private-purpose trust fund reports a trust arrangement under which principal and income benefit the students and the school corporation.

#### C. Measurement Focus and Basis of Accounting

The government-wide, governmental fund, proprietary fund and fiduciary fund financial statements are reported using the basis of accounting that demonstrates compliance with the cash and investment basis and budget laws of the State of Indiana, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America. Receipts are recorded when received and disbursements are recorded when paid.

The cash and investment basis of accounting differs from accounting principles generally accepted in the United States of America in that receipts are recognized when received in cash rather than when earned and disbursements are recognized when paid rather then when a liability is incurred. Investment transactions are not presented on the financial statements.

If the School Corporation utilized the basis of accounting recognized as generally accepted, the fund financial statements for governmental funds would use the modified accrual basis of accounting, while the fund financial statements for proprietary fund types would use the accrual basis of accounting. All government-wide financials would be presented on the accrual basis of accounting.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Proprietary funds are used to account for activities similar to those found in the private sector, where the determination of net income is necessary or useful to sound financial administration. Goods or services from such activities are provided to other departments or agencies primarily within the government (internal service funds). The School Corporation does not have any enterprise funds.

When both restricted and unrestricted resources are available for use, the School Corporation's policy is to use restricted resources first, then unrestricted resources as they are needed.

#### D. Assets and Cash and Investment Balances

#### Cash and Investments

Investments are stated at cost. Any changes in fair value of the investments are reported as interest receipts in the year of the sale of the investment.

#### 2. Property Taxes

Property taxes levied are collected by the County Treasurer and are distributed to the School Corporation in June and in December. State statute (IC 6-1.1-17-16) requires the Indiana Department of Local Government Finance to establish property tax rates and levies by February 15. These rates were based upon the preceding year's March 1 (lien date) assessed valuations adjusted for various tax credits. Taxable property is assessed at 100% of the true tax value (determined in accordance with rules and regulations adopted by the Indiana Department of Local Government Finance). Taxes may be paid in two equal installments which become delinquent if not paid by May 10 and November 10, respectively. All property taxes collected by the County Treasurer and available for distribution were distributed to the School Corporation on or prior to June 30 of the year collected.

#### 3. Compensated Absences

#### a. Sick Leave

Employees earn sick leave at the rate of 8 to 18 days per year. Unused sick leave may be accumulated to a maximum of 100 days for certified personnel and ninety days for non-certified personnel. Accumulated sick leave is paid to employees upon termination.

#### b. Vacation Leave

Nonteaching or administrative and noncertified School Corporation employees earn vacation leave at rates from 10 days to 20 days per year based upon the number of years of service. Vacation leave does not accumulate from year to year.

#### c. Personal Leave

School Corporation employees earn personal leave at the rate of 2 to 5 days per year. Unused personal leave may be accumulated to a maximum of 2 days by certified personnel. Accumulated personal leave is paid to employees upon termination. Unused personal leave for noncertified personnel does not accumulate from year to year.

#### 4. Capital Assets

Capital assets arising from cash transactions acquired for use in governmental or proprietary fund operations are accounted for as capital outlay disbursements of the fund upon acquisition.

#### 5. Long-Term Debt

Long-term debt arising from cash basis transactions of governmental and proprietary funds is not reported as liabilities in the basic financial statements. The debt proceeds are reported as other financing sources and payment of principal and interest reported as disbursements.

#### 6. Equity Classification

#### **Government-Wide Statements**

Equity is classified as net assets and displayed in two components:

- a. Restricted net assets Consists of net assets with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, or laws and regulations of other governments, or (2) law through constitutional provisions or enabling legislation.
- b. Unrestricted net assets All other net assets that do not meet the definition of "restricted."

It is the School Corporation's policy to first use restricted net assets prior to the use of unrestricted net assets when a disbursement is incurred for purposes for which both restricted and unrestricted net assets are available.

#### **Fund Financial Statements**

Governmental fund equity is classified as fund balance. Proprietary fund equity is classified the same as in the government-wide statements.

#### E. Receipts and Disbursements

#### 1. Program Receipts

Amounts reported as program receipts include (1) charges to customers or applicants for goods, services, or privileges provided, and (2) operating grants and contributions. Internally dedicated resources are reported as general receipts rather than as program receipts. Likewise, general receipts include all taxes.

#### 2. Operating Receipts and Disbursements

Operating receipts and disbursements for proprietary funds result from providing services and producing and delivering goods and/or services. They also include all receipts and disbursements not related to capital and related financing, noncapital financing, or investing activities.

#### F. Internal and Interfund Balances and Activities

In the process of aggregating the financial information for the government-wide Statement of Cash and Investments and the Statement of Cash Activities, some amounts reported as interfund activity and balances in the fund financial statements have been eliminated or reclassified.

#### **Fund Financial Statements**

- Interfund services Sales or purchases of goods and services between funds are reported as receipts and disbursements.
- 2. Interfund reimbursements Repayments from funds responsible for certain disbursements to the funds that initially paid for them are reported as reimbursements.
- 3. Interfund transfers Flow of assets from one fund to another where repayment is not expected is reported as transfers in and out.

#### Government-Wide Financial Statements

Interfund activity and balances, if any, are eliminated or reclassified in the government-wide financial statements as follows:

Internal activities – Amounts reported as interfund transfers in the fund financial statements are eliminated in the government-wide Statement of Cash and Investments and the Statement of Cash Activities except for the net amount of transfers between governmental and business-type activities, which are reported as Transfers – Internal Activities. The effects of interfund services between funds, if any, are not eliminated in the Statement of Cash and Investments and the Statement of Cash Activities.

#### II. Stewardship, Compliance and Accountability

#### **Budgetary Information**

Annual budgets are adopted on the cash basis, which is not consistent with accounting principles generally accepted in the United States of America. All annual appropriations lapse at calendar year end.

Prior to the first required publication, the fiscal officer of the School Corporation submits to the governing board a proposed operating budget for the year commencing the following July 1. Prior to adoption, the budget is advertised and public hearings are conducted by the governing board to obtain taxpayer comments. In September of each year, the governing board, through the passage of a resolution/ordinance, approves the budget for the next year. Copies of the budget resolution/ordinance and the advertisement for funds for which property taxes are levied or highway use taxes are received are sent to the Indiana Department of Local Government Finance. The budget becomes legally enacted after the fiscal officer of the School Corporation receives approval of the Indiana Department of Local Government Finance.

The School Corporation's management cannot transfer budgeted appropriations between object classifications of a budget without approval of the governing board. The Indiana Department of Local Government Finance must approve any revisions to the appropriations for any fund or any department of the General Fund. The legal level of budgetary control is by object and department within the fund for the General Fund and by object within the fund for all other budgeted funds.

#### III. Detailed Notes on All Funds

#### A. Deposits

Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. Indiana Code 5-13-8-1 allows a political subdivision of the State of Indiana to deposit public funds in a financial institution only if the financial institution is a depository eligible to receive state funds and has a principal office or branch that qualifies to receive public funds of the political subdivision. The bank balances were insured by the Federal Deposit Insurance Corporation or the Public Deposit Insurance Fund, which covers all public funds held in approved depositories.

#### B. Interfund Transfers

Interfund transfers for the years ended June 30, 2005 and 2006, were as follows:

Transfer From	Transfer To		2005		2006	
General Fund	Rainy Day Fund	\$	50,000	\$	-	
	Other governmental		50,000		40,000	
Capital Projects	General Fund		41,909		83,400	
	Rainy Day Fund		30,000		-	
Debt Service Fund	Rainy Day Fund		70,000		30,000	
Transportation Fund	Rainy Day Fund		50,000		170,000	
Other governmental	Other governmental		41,796		61,038	
Totals		\$	333,705	\$	384,438	

The School Corporation typically uses transfers for cash flow purposes as provided by various statutory provisions.

#### IV. Other Information

#### A. Risk Management

The School Corporation is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; job related illnesses or injuries to employees; medical benefits to employees, retirees, and dependents (excluding postemployment benefits); and natural disasters.

The risks of torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters are covered by commercial insurance from independent third parties. Settled claims from these risks have not exceeded commercial insurance coverage for the past three years. There were no significant reductions in insurance by major category of risk.

#### Medical Benefits to Employees, Retirees, and Dependents

The School Corporation has chosen to establish a risk financing fund for risks associated with medical benefits to employees, retirees, and dependents. The risk financing fund is accounted for in the Self Insurance Fund, an internal service fund, where assets are set aside for claim settlements. An excess policy through commercial insurance covers individual claims in excess of \$25,000 per year. Settled claims resulting from this risk did not exceed commercial insurance coverage in the past three years. Amounts are paid into the fund by all affected funds and are available to pay claims, claim reserves, and administrative costs of the program. Interfund premiums are based upon an overall premium percentage which is applied to each affected fund and are reported as quasi-external interfund transactions.

#### Job Related Illnesses or Injuries to Employees

During 2005, the School Corporation joined with other governmental entities in the Indiana Public Employer's Plan, a public entity risk pool currently operating as a common risk management and insurance program for member governmental entities. This risk pool was formed in 1990. The purpose of the risk pool is to provide a medium for the funding and administration of job related illness or injuries to employees. The School Corporation pays an annual premium to the risk pool for its job related illnesses or injuries to employees coverage. The risk pool is considered a self-sustaining risk pool that will provide coverage for its members for up to \$1,000,000 per insured event.

#### B. Holding Corporation

The School Corporation has entered into a capital lease with the Barr-Reeve Community School Building Corporation (the lessor). The lessor was organized as a not-for-profit corporation pursuant to state statute for the purpose of financing and constructing or reconstructing facilities for lease to the School Corporation. The lessor has been determined to be a related party of the School Corporation. Lease payments during the years ending June 30, 2005 and 2006, totaled \$327,000 and \$335,500, respectively.

#### C. Postemployment Benefits

In addition to the pension benefits described below, the School Corporation provides postemployment health, dental, and vision insurance benefits, as authorized by Indiana Code 5-10-8, to all employees who retire from the School Corporation on or after attaining age 55 with at least 10 years of service. Currently, two retirees meet these eligibility requirements. The School Corporation provides 100% of these postemployment benefits. Disbursements for those postemployment benefits are recognized on a pay-as-you-go basis. During the year ended June 30, 2006, disbursements of \$71,973 were recognized for postemployment benefits.

#### D. Pension Plans

#### 1. Agent Multiple-Employer Defined Benefit Pension Plan

#### Public Employees' Retirement Fund

#### Plan Description

The School Corporation contributes to the Indiana Public Employees' Retirement Fund (PERF), a defined benefit pension plan. PERF is an agent multiple-employer public employee retirement system, which provides retirement benefits to plan members and beneficiaries. All full-time employees are eligible to participate in the defined benefit plan. State statutes (IC 5-10.2 and 5-10.3) govern, through the PERF Board, most requirements of the system and give the School

Corporation authority to contribute to the plan. The PERF retirement benefit consists of the pension provided by employer contributions plus an annuity provided by the member's annuity savings account. The annuity savings account consists of member's contributions, set by state statute at 3% of compensation, plus the interest credited to the member's account. The employer may elect to make the contributions on behalf of the member.

PERF administers the plan and issues a publicly available financial report that includes financial statements and required supplementary information for the plan as a whole and for its participants. The report may be obtained by contacting:

Public Employees' Retirement Fund Harrison Building, Room 800 143 West Market Street Indianapolis, IN 46204 Ph. (317) 233-4162

#### Funding Policy and Annual Pension Cost

The contribution requirements of plan members for PERF are established by the Board of Trustees of PERF. The School Corporation's annual pension cost and related information, as provided by the actuary, is presented in this note.

#### Actuarial Information for the Above Plan

		F	PERF
Annual required contribution Interest on net pension obligation Adjustment to annual required cont	ribution	\$	25,986 (1,276) 1,454
Annual pension cost Contributions made			26,164 23,534
Increase in net pension obligation Net pension obligation, beginning o	f year		2,630 (17,602)
Net pension obligation, end of year		\$	(14,972)
Contribution rates:     School Corporation     Plan members Actuarial valuation date Actuarial cost method Amortization method  Amortization period Amortization period (from date) Asset valuation method	07- Ent Level pe projected p 40 07- 75% of actuar plus	ayroll years 01-97 expe	e age of , closed cted lue of

Actuarial Assumptions	PERF
Investment rate of return	7.25%
Projected future salary increases:	7.2370
Total	5%
Attributed to inflation	4%
Attributed to merit/seniority	1%
Cost-of-living adjustments	2%

#### Three Year Trend Information

	Year Ending	Annual Pension Cost (APC)		Pension Cost		Percentage of APC Contributed	Net Pension Ibligation
PERF	06-30-03 06-30-04 06-30-05	\$	23,720 21,504 26,164	99% 119% 109%	\$ (13,429) (17,602) (14,972		

#### 2. Cost-Sharing Multiple-Employer Defined Benefit Pension Plan

#### Teachers' Retirement Fund

#### Plan Description

The School Corporation contributes to the Indiana Teachers' Retirement Fund (TRF), a defined benefit pension plan. TRF is a cost-sharing multiple-employer public employee retirement system, which provides retirement benefits to plan members and beneficiaries. All employees engaged in teaching or in the supervision of teaching in the public schools of the State of Indiana are eligible to participate in TRF. State statue (IC 5-10.2) governs, through the TRF Board, most requirements of the system and gives the School Corporation authority to contribute to the plan. The TRF retirement benefit consists of the pension provided by employer contributions plus an annuity provided by the member's annuity savings account. The annuity savings account consists of member's contributions, set by state statute at 3% of compensation, plus the interest credited to the member's account. The School Corporation may elect to make the contributions on behalf of the member.

TRF issues a publicly available financial report that includes financial statements and required supplementary information for the plan as a whole and for its participants. That report may be obtained by contacting:

Teachers' Retirement Fund 150 West Market Street Indianapolis, IN 46204 Ph. (317) 232-3860

#### Funding Policy and Annual Pension Costs

The School Corporation contributes the employer's share to TRF for certified employees employed under a federally funded program and all the certified employees hired after July 1, 1995. The School Corporation currently receives partial funding, through the school funding formula, from the State of Indiana for this contribution. The employer's share of contributions for certified personnel who are not employed under a federally funded program and were hired before July 1, 1995, is considered to be an obligation of, and is paid by, the State of Indiana.

The School Corporation is to contribute at an actuarially determined rate. The current rate has been actuarially determined under the entry age normal cost method to be 6.82% of covered wages. The School Corporation's required contributions to the plan for the fiscal years ended June 30, 2006, 2005, and 2004, were \$79,796, \$68,934, and \$58,305, respectively. The School Corporation actually contributed 100% of the required contribution for each of the fiscal years.

#### BARR-REEVE COMMUNITY SCHOOLS, INC. REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF FUNDING PROGRESS

Public Employees' Retirement Fund

Actuarial Valuation Date	-	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	As	excess of sets Over Infunded) AAL (a-b)	Funded Ratio (a/b)	 Covered Payroll (c)	Excess (Unfunded) AAL as a Percentage of Covered Payroll ((a-b)/c)
07-01-03	\$	345,591	\$ 326,238	\$	19,353	106%	\$ 464,862	4%
07-01-04 07-01-05		357,067 375,675	384,977 415,783		(27,910) (40,108)	93% 90%	471,120 449,251	(6%) (9%)

BOARD MEMBERS Galen Graber Scott Lottes Joe Cummings

## BARR-REEVE COMMUNITY SCHOOLS, INC.

Brian Harmon Superintendent of Schools

Mary Lottes
Treasurer

Shirley Bridges Secretary

BARR-REEVE COMMUNITY SCHOOLS INC SUPPLEMENTARY INFORMATION SCHEDULE OF CAPITAL ASSETS For The Year Ended June 30, 2006

Capital assets are reported at actual or estimated historical cost based on appraisals or deflated current replacement cost. Contributed or donated assets are reported at estimated fair value at the time received.

General infrastructure assets (those reported by governmental activities) are included regardless of their acquisition date or amount. The government was able to estimate the historical cost for the initial reporting of these assets through backtrending (i.e., estimating the current replacement cost of the infrastructure to be capitalized and using an appropriate price-level index to deflate the cost to the acquisition year or estimated acquisition year.) As the government constructs or acquires additional capital assets each period, including infrastructure assets, they are reported at historical cost.

Primary Government	Ending Balance
Governmental activities: Capital assets, not being depreciated:	
Land Buildings	\$ 32,000 <b>9</b> ,819,258
Improvements other than buildings Machinery and equipment	<b>6</b> 33,740 <b>97</b> 5,983
Total governmental activities, capital	
assets not being depreciated	11,460,981

BOARD MEMBERS Galen Graber Scott Lottes Joe Cummings

## BARR-REEVE COMMUNITY SCHOOLS, INC.

Brian Harmon Superimendent of Schools

> Mary Lottes Treasurer

Shirley Bridges
Secretary

#### BARR-REEVE COMMUNITY SCHOOLS INC SUPPLEMENTARY INFORMATION SCHEDULE OF LONG-TERM DEBT For The Year Ended June 30, 2006

Description of Asset	Ending Balance	Due Within One Year
Governmental Activities:		
Capital leases:		
School Building	\$ 2,100,000	\$ 125,00
Computer Equipment	25,990	\$ 25 <b>.99</b>
Notes and loans payable	550,273	<b>35</b> ,48
Bonds payable:		
General obligation bonds:		
Pension Bonds	2,360,000	55,00
Total governmental activities long-term debt	<b>\$</b> 5,036,263	\$ 241,47
. •	5 September 1	

## BARR-REEVE COMMUNITY SCHOOLS, INC. AUDIT RESULT AND COMMENT

#### **CAPITAL PROJECT FUND USES**

Funds were disbursed from the Capital Project Fund for items such as monthly trash disposal, monthly pest control, and monthly uniform service.

Sources and uses of funds should be limited to those authorized by the enabling state, ordinance, resolution, or grant agreement. (Accounting and Uniform Compliance Guidelines Manual for Indiana Public School Corporations, Chapter 9)

A similar comment appeared in the prior audit report.

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## SUPPLEMENTAL AUDIT OF FEDERAL AWARDS

STATE BOARD OF ACCOUNTS 302 WEST WASHINGTON STREET ROOM E418 INDIANAPOLIS, INDIANA 46204-2769

> Telephone: (317) 232-2513 Fax: (317) 232-4711 Web Site: www.in.gov/sboa

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

TO: THE OFFICIALS OF THE BARR-REEVE COMMUNITY SCHOOLS, INC., DAVIESS COUNTY, INDIANA

#### Compliance

We have audited the compliance of the Barr-Reeve Community Schools, Inc. (School Corporation) with the types of compliance requirements described in the <u>U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement</u> that are applicable to each of its major federal programs for the years ended June 30, 2005 and 2006. The School Corporation's major federal programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the School Corporation's management. Our responsibility is to express an opinion on the School Corporation's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States; the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States; and OMB Circular A-133, <u>Audits of States</u>, <u>Local Governments</u>, <u>and Non-Profit Organizations</u>. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the School Corporation's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the School Corporation's compliance with those requirements.

In our opinion, the School Corporation complied in all material respects with the requirements referred to above that are applicable to each of its major federal programs for the years ended June 30, 2005 and 2006.

#### Internal Control Over Compliance

The management of the School Corporation is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the School Corporation's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

#### INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 (Continued)

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of the School Corporation's management and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. In accordance with Indiana Code 5-11-5-1, this report is a part of the public records of the State Board of Accounts and of the office examined.

STATE BOARD OF ACCOUNTS

January 25, 2007

#### BARR-REEVE COMMUNITY SCHOOLS, INC. SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS For The Years Ended June 30, 2005 and 2006

Federal Grantor Agency/Pass-Through Entity Cluster Title/Program Title/Project Title	Federal CFDA Number	Pass-Through Entity (or Other) Identifying Number	Total Federal Awards Expended 06-30-05	Total Federal Awards Expended 06-30-06
olusion high rogical mich roject mic	Number	- I Valinbei		
U.S. DEPARTMENT OF AGRICULTURE				
Pass-Through Indiana Department of Education Child Nutrition Cluster				
School Breakfast Program	10.553		\$ 4,344	\$ 5,791
National School Lunch Program	10.555		48,308	47,753
Total for cluster			52,652	53,544
Total for federal grantor agency			52,652	53,544
U.S. DEPARTMENT OF EDUCATION				
Pass-Through Indiana Department of Education				
Title I Grants to Local Educational Agencies	84.010			
FY 03-04		04-1315	74,776	-
FY 04-05		05-1315	331,750	122,357
FY 05-06		06-1315		338,868
Total for program			406,526	461,225
Safe and Drug-Free Schools and Communities - State Grants	84.186			
FY 03-04		03-116	3,613	-
FY 04-05		04-048	5,797	3,895
FY 05-06		05-103		7,032
Total for program			9,410	10,927
State Grants for Innovative Programs	84.298			
FY 03-04		03-281	1,746	-
FY 04-05		04-267	2,145	809
FY 05-06		05-096		1,057
Total for program			3,891	1,866
Education Technology Grants	84.318			
Education Technology Grants FY 02-03	04.310		314	_
FY 03-04			8,472	_
FY 04-05			123,159	8,841
FY 04-05			-	2,667
FY 05			-	6,260
FY 05-06				70,094
Total for manager			404.045	07.000
Total for program			131,945	87,862
Rural Education	84.358B			
FY 03-04			13,249	7,914
FY 04-05				24,498
Total for program			13,249	32,412
Improving Teacher Quality State Grants				
Improving Teacher Quality State Grants FY 03-04	84.367	03-116	56,472	
FY 04-05	04.507	04-163	57,155	28,692
FY 05-06		05-011		52,991
Total for program			440.007	
Total for program			113,627	81,683
Total for federal grantor agency			678,648	675,975
Total federal awards expended			\$ 731,300	\$ 729,519

The accompanying notes are an integral part of the Schedule of Expenditures of Federal Awards.

## BARR-REEVE COMMUNITY SCHOOLS, INC. NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

#### I. Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of the Barr-Reeve Community Schools, Inc. (School Corporation) and is presented in accordance with the requirements of OMB Circular A-133, <u>Audits of States, Local Governments, and Non-Profit Organizations</u>. Accordingly, the amount of federal awards expended is based on when the activity related to the award occurs. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

Circular A-133 requires an annual audit of nonfederal entities expending a total amount of federal awards equal to or in excess of \$500,000 in any fiscal year unless by constitution or statute a less frequent audit is required. In accordance with the Indiana Code (IC 5-11-1 et seq.), audits of school corporations shall be conducted biennially. Such audits shall include both years within the biennial period.

#### II. Noncash Assistance

The School Corporation expended the following amount of noncash assistance for the years ending June 30, 2005 and 2006. This noncash assistance is also included in the federal expenditures presented in the schedule.

	Federal CFDA				
Program Title	Number		2005		2006
School Breakfast Program	10.553	\$	953	\$	1,152
National School Lunch Program	10.555	•	8,439	*	8,515

#### BARR-REEVE COMMUNITY SCHOOLS, INC. SCHEDULE OF FINDINGS AND QUESTIONED COSTS

#### Section I - Summary of Auditor's Results

Financial Statements:

Type of auditor's report issued: Unqualified

Internal control over financial reporting:

Material weaknesses identified?

Reportable conditions identified that are not considered to be

material weaknesses? none reported

Noncompliance material to financial statements noted? no

Federal Awards:

Internal control over major programs:

Material weaknesses identified?

Reportable conditions identified that are not considered to be

material weaknesses? none reported

Type of auditor's report issued on compliance for major programs: Unqualified

Any audit findings disclosed that are required to be reported in accordance with section 510(a) of Circular A-133?

no

Identification of Major Programs:

CFDA
Number
Name of Federal Program or Cluster

84.010
Title I Grants to Local Educational Agencies

Dollar threshold used to distinguish between Type A and Type B programs: \$300,000

Auditee qualified as low-risk auditee? no

Section II – Financial Statement Findings

No matters are reportable.

Section III – Federal Award Findings and Questioned Costs

No matters are reportable.

BARR-REEVE COMMUNITY SCHOOLS, INC. SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS

No matters are reportable.

BARR-REEVE COMMUNITY SCHOOLS, INC. EXIT CONFERENCE
The contents of this report were discussed on January 25, 2007, with Brian Harmon, Superintendent Schools; Mary Lottes, Treasurer; and Joe Cummings, President of the School Board.